

CityCo 2018-19 Annual Report cityco.com



## **Connecting the City**

As a member of CityCo you are part of the Manchester picture. By working together across business sectors £3 billionand public agencies, we are all supporting the growth worth of new hotel transformational beds under property projects in the pipeline including new in central national brands Manchester Dakota and Native £1 billion Exciting new being invested developments into Manchester £13 millioncontinue at worth of Airport, increasing Manchester Arndale. development capacity to £55 underway at soon to welcome million passengers Manchester international Museum a year brand Uniqlo clearance on Great Ancoats Street in anticipation of new builds £23 St John's million-Neighbourhood under construction Network cycling with £110 million being invested into The skyline changing along Oxford Road with new arts centre The Factory Rochdale Canal and Circle Square from Piccadilly developing on the .former BBC site 🤆 to Victoria £350 million Metrolink line well on the way for Trafford, with 6 new stops including The Trafford Centre Groundworks residential underway at Kampus, units under RHS Bridgewater construction Salford and UandI's across 48 Mayfield Park developments



## Helping you do Better Business

#### **Our Services**

We pride ourselves on helping CityCo members do better business. Whether it is via sharing critical information, environmental, street or security assistance, our events or promotional opportunities, we are here to help the city work for you.

Our services, resources, news, stats and reports can always be found on cityco.com.

We deliver a core range of Business Services:

Operational Support

City Forums and Lobbying

**Business Crime Reduction** 

**Business Briefings and Training** 

City Intelligence

**Corporate Events** 

**Business Promotion** 



## **Shaping the City Centre**

## **Our City**

The past twelve months have seen Manchester continue to evolve as a vibrant and successful place to do business, as the city develops its transport infrastructure, new developments appear and new neighbourhoods arise.

£1 billion is currently being invested into Manchester Airport to give the North the world class international gateway it deserves and improve capacity to handle £55 million passengers a year. Expansion and modernisation features include; Terminal 2 doubling in size, 60 new restaurants, 10,000 new car parking spaces and 112 new or upgraded aircraft stands.

Manchester's £3 billion worth of transformational property projects are progressing too. We now see the skyline changing along Oxford Road with Circle Square Manchester on the former BBC site and St John's Neighbourhood is under construction including the new arts centre, The Factory. Work continues in Piccadilly Basin, and groundworks are underway at Kampus, RHS Bridgewater Salford and Mayfield park.

Over at Manchester Museum, renovation works are ongoing and at NOMA, the beautifully-restored Hanover building is complete. In December we led members on an exclusive tour of the stunning new office spaces.

We've also seen announcements about Greater Manchester's extended network of cycling and walking lanes. In central Manchester, The Bee Network means more than £23 million-worth of new cycling facilities on Mancunian Way, the Rochdale Canal and from Piccadilly to Victoria.

Meanwhile, the major new £350 million Metrolink line is well on the way for Trafford, with six new stops including The Trafford Centre. Construction work is on schedule for a 2020 launch.

CityCo has continued to support this growth by assisting stakeholders with various consultation communications, around for example, the Clean Air GM proposal, Public Space Protection Order (PSPO) and Manchester and Salford Inner Relief Route (MSIRR) road-works.

Our membership network has continued to expand and we have welcomed a number of new hotels including the stylish Whitworth Locke, and look forward to the opening of Dakota Hotel and Native in Ducie Warehouse.

We have continued to connect, advise, train and troubleshoot for our CityCo community across the range of our Business Services. From our packed programme of Corporate Events, to training around the challenges of rough-sleeping, urban 'roof-topping', water-safety and counter-terrorism awareness.

Our focus has also been to support members' CSR objectives by offering opportunities to help 'Keep Manchester Tidy': a topic close to everyone's hearts. Manchester has an aspiration to become the UK's first Keep Britain Tidy 'Tidy City' by 2020 and we've been delighted to see so many businesses gather to help with our street clean-ups.

2019 is the bicentenary of Peterloo, The Cricket World Cup comes to Old Trafford and Manchester International Festival returns in July. And via Manchester's Business Improvement District, managed by CityCo, we are working in closer partnership with Manchester Pride, Manchester Jazz Festival and Greater Manchester Fringe this year. Alongside our King Street Festival and Manchester Flower Show, it's set to be a busy summer. We hope to see you at one of the many events taking place.

Thank you to all of our members and partners for your continued support.

#### cityco.com

- @cityco
- CityCoManchester
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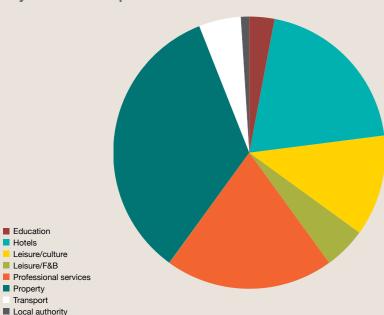
## **You're in Good Company**

#### **Our Network**

As a member of CityCo you're in good company. We work with a leading group of over 1000 Manchester and Salford businesses including our membership network of 75 head offices, property firms, culture and leisure venues, professional services, hotels, education and transport organisations.

Our sister company the Manchester BID looks after a community of 400 retailers and restaurants and our Business Crime Reduction Partnership (BCRP) services more than 350 shops and night-time venues. We also run a thriving professional PA Network with more than 650 members.

#### CityCo Membership



1000
Manchester and Salford
businesses

650
PA Network Members

350
BCRP Members

## **CityCo Forums**

CityCo runs a series of working forums that bring businesses together to resolve location-specific issues.

BCRP City Centre Intelligence Briefing
CityCo & Manchester BID Cleansing Committee
Greengate & Embankment Action Group
Manchester Arndale Tenants Security Meeting

Manchester BID Board

Manchester BID Sector Groups

(Events & Marketing Operations Large

(Events & Marketing, Operations, Large Stores, F&B, Jewellery, Financial Services)

MediaCity Action Group

Northern Quarter Small Business Forum
Oxford Road Security & Environmental Action Group

Petersfield Operations Group

Piccadilly Hoteliers Group

Salford Hoteliers Group
Tib Street Action Group

## **City Committees**

We also represent the needs of our business networks at a range of other city committees.

Ancoats Forum

City Centre Ward Coordination Meeting City Centre Licensing Multi-Agency Meeting Manchester Chinatown Business Association

Manchester City Council Integrated Neighbourhood Meeting

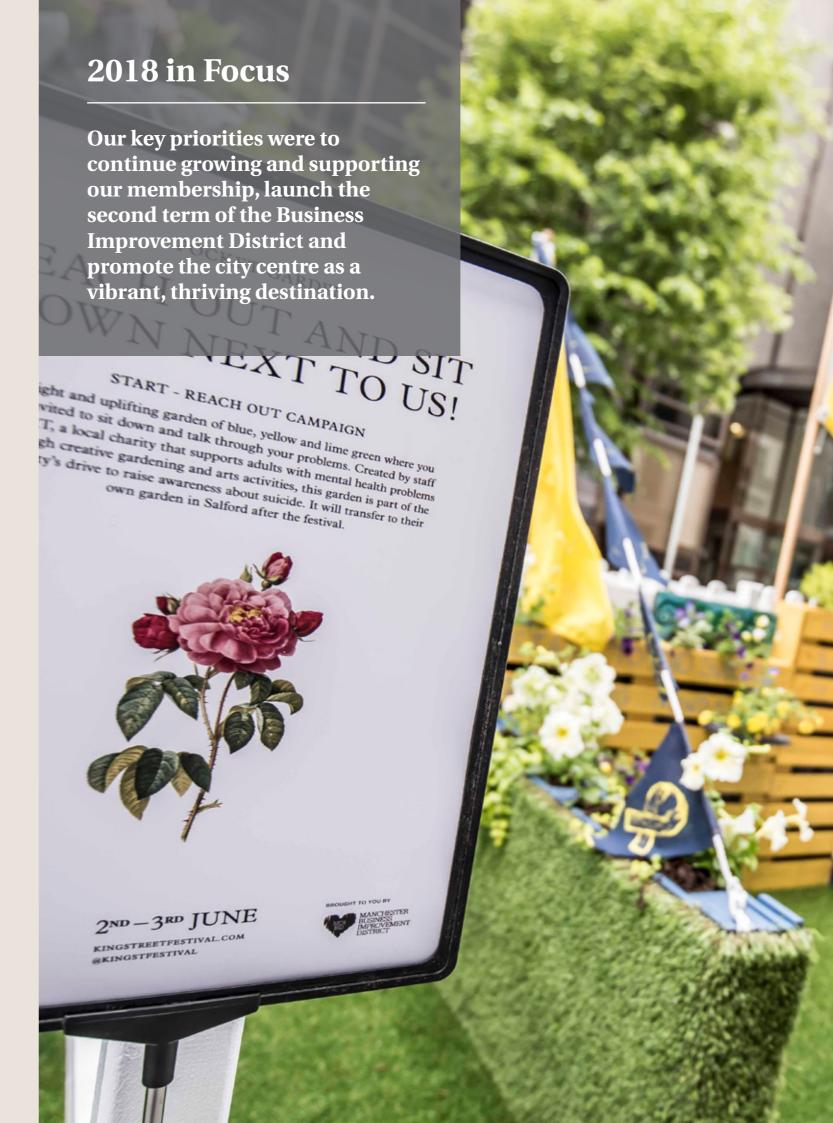
Manchester Homelessness Partnership Board

Manchester Pub & Club Network

North West Crime Regional Crime Meeting Transport for Greater Manchester Traffic and Transport Group

Village Action Forum

Village Business Licensing Association Water Safety Partnership Board





## **Operational Support**

Over the past 12 months we have had over 450 meetings with our members and public sector partners to support around a whole range of city centre neighbourhood issues. We have connected key people and helped businesses to find solutions.

From tackling street and environmental concerns outside premises, to advising around the impact of transport works, training on counter-terrorism protocols, evacuation planning, trespassing, commercial waste and cleansing. CityCo also coordinated a number of clean-up days, bringing together volunteer teams from across the membership on focused initiatives around the retail district, Oxford Road and Piccadilly.

For operational and security services please email **operations@cityco.com**.

## 2018/19 Initiatives

We set-up new operational working groups for Oxford Road and Greengate to bring local businesses together around issues and opportunities

We ran sessions of our Petersfield Operations Group and Northern Quarter Small Business Forum to talk through the latest city centre developments

We ran Piccadilly and Salford Hoteliers Groups, giving updates on transport and development schemes including the Manchester & Salford Inner Relief Route (MSIRR), Mayfield, Piccadilly Basin, Kampus and Circle Square

We delivered a half-day tabletop scenario to major city centre property management companies, to support estate managers with business continuity around flooding, critical infrastructure failure and counter-terrorism

We ran the City Centre Cleansing Committee and continued to report problematic hot-spots, waste, broken bollards and street furniture

We ran our commercial waste removal programme around King Street and St Ann's Square

We coordinated a range of clean-up events with volunteers from across the membership, tackling Oxford Road, Piccadilly and the central retail district

We ran numerous corporate events to tour behind-the-scenes of new developments and advise around issues including traffic management and major events

We delivered a series of urban exploring and rough-sleeping briefings to educate businesses and offer practical help around the issues

We ran Water-Safety training days, combining classroom training with hands-on demos of using throw-lines along the river and canals

We employed a dedicated Night-Time Economy Officer, to strengthen our support for businesses in this sector

We worked behind the scenes with
Transport for Greater Manchester and
Manchester City Council to represent
business interests. We brought together
members at a series of briefings and
consultation to talk through major
projects such as the GM Clean Air Zone
and Manchester and Salford Inner Relief
Route (MSIRR) works around Regent
Road and Chester Road

## **Business Crime Reduction**

CityCo's Business Crime Reduction Partnership (BCRP) of 350 members helps to create a safe and secure city for customers, staff and visitors by reporting and tackling crime; offering expert training, providing access to the city centre radio link and real-time intelligence.

Over the past 12 months we have continued to support Greater Manchester Police, Manchester and Salford Licensing Units and Anti-Social Behaviour teams to reduce crime through the BCRP's offender management system with 3722 incidents recorded, generating 2199 individuals of interest; 240 exclusion notices served and 2100 warning letters sent.

To support, the team trained more than 200 staff on reducing loss from theft, credit card fraud, counterfeit currency and conflict management.

## **Action on Rough Sleeping**

Rough-sleeping on Manchester's streets remains complex and challenging and a multitude of work is going on across city stakeholders to tackle the issue.

CityCo was one of the founding partners of The Manchester Homelessness Partnership which brings together charities, local authorities, service providers, businesses and people with personalexperience of homelessness. The MHP has continued to meet regularly to deliver tactical projects including Street Support and BigChangeMCR.

Street Support is an app that signposts people to donate time, money or items that are needed to help people. BigChangeMCR is the city's alternative-giving campaign and has been shared across varied platforms due to the support of many CityCo members and media supporters.

## **Action on Urban Exploring**

Urban exploring or roof-topping has become an emerging and serious trend in the past 12 months. CityCo and our Business Crime Reduction Partnership (BRP) have worked with Greater Manchester Police, Manchester City Council's Anti-Social Behaviour Team and Eversheds-Sutherland to raise awareness, share intelligence and deliver advice on how to protect buildings and staff. The partnership approach includes protocols around juvenile safeguarding and other civil tools to reduce urban exploration.

# Manchester BCRP





# Action on Water Safety

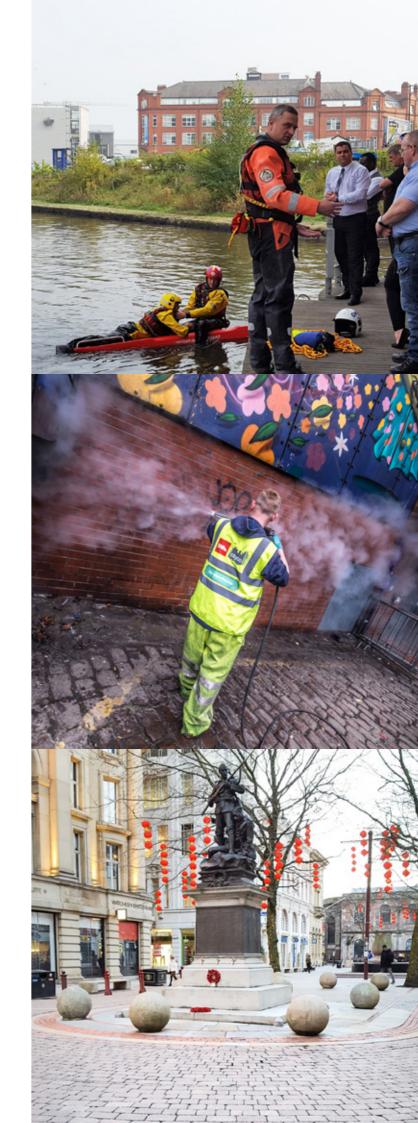
CityCo is a member of Manchester's Water Safety Partnership and we are committed to sharing messages that support water-safety in the city centre, especially around licensed premises. We have organised a series of cross-agency seminars and training events with member businesses, the Royal Life Saving Society, Manchester City Council, Canal & River Trust, Greater Manchester Fire and Rescue Service and Greater Manchester Police. We also maintain a register of throw-line locations and other safety equipment across the city.

## **Keep Manchester Tidy**

In support of Keep Britain Tidy's national 'GB Spring Clean', CityCo brought together a whole group of member businesses to litter-pick, clean, jet-wash and help to spruce the area around Oxford Road and the Rochdale Canal. Supported by Biffa, 25 large bags of rubbish were collected by amazing volunteers from Bruntwood, Costa Coffee, Fresh Start Waste, Manchester Science Park, McDonalds and Whitworth Locke Hotel.

## City Centre Deep-Clean

Following consultation with the Manchester BID Board, CityCo's Operations Team coordinated an extra specialist clean of high footfall streets in January. With cleansing partners Ramora, the initiative focused on the removal of a staggering 250,000 pieces of chewing gum. We also powerwashed the flagstones and paving on Market Street, New Cathedral Street, Cross Street, Corporation Street, King Street, Deansgate, Exchange Square and St Ann's Square, to help bring some sparkle back after the busy Christmas markets period.





## How we're helping our members: Case Studies

#### **Property Site Support**

A CityCo member acquired a new in the Piccadilly area of the city. During their initial period of operating the site, they became aware of environmental issues that needed a multi-agency and coordinated response. We arranged visits with council officers, third sector outreach and Greater Manchester Police and able to highlight issues, understand any action underway and monitor. We then checked with the building management on a weekly basis, made observations and centrally collated reports. By working in partnership, local landowners were encouraged to clear disused sites, cut back overgrown vegetation and improve signage. The area has since seen a marked improvement. CityCo keeps in regular touch and responds swiftly to issues before they get to a critical point.

#### **Urban Exploring**

Via our active social-media monitoring, a high-profile city centre site was identified and targeted by roof trespassers. CityCo called the building management to advise and improve vigilance. In a similar incident, an urban explorer was live streaming their activity on Facebook. Again, this was noticed and we took appropriate action with our member.

#### **Event Support**

CityCo supported a member when a planned event for their estate hit operational snags. An external production team hadn't secured the correct permissions to carry out the event to the satisfaction of Manchester City Council and the event faced last minute cancellation. We reviewed the application, suggested suitable changes and applied our local knowledge to help the team resubmit successfully.

#### Soup Kitchens

A busy member hotel felt very intimidated by a soup kitchen that regularly arrived outside their premises. Although in place with good intentions, this led to many evenings of a large number of people gathered; resulting in disorder, incidents of exploitation and a high level of staff and visitor vulnerability. CityCo helped to bring in outreach experts to liaise with the kitchen and we held a training session on alternative ways to help the city's most vulnerable.

#### **Squatters**

A CityCo property member experienced a takeover of one of their empty properties. CityCo contacted the owner to

alert and talked through the landlord's responsibilities. We briefed Greater Manchester Fire & Rescue Service and other agencies for outreach and welfare visits. We also verbally updated and reassured neighbouring and street level tenants. Subsequent court action was taken and, prior to eviction, CityCo members with adjacent properties were alerted.

#### Tabletop Exercise

On request, CityCo developed a series of exercises to help identify any weaknesses in business continuity planning and emergency procedures at a prestigious local estate. CityCo held a long history of the common issues in that location, so we were able to speak with confidence and discretion about likely scenarios and areas of management that needed improving.

#### City Developments Report

CityCo was asked by a hotel member to produce a pipeline development report for the Piccadilly area, alongside wider city centre developments. The purpose was to support potential investment into the hotel. We used our data, together with key press reports and local knowledge to produce a supportive summary for hotel management to present to the owners.

#### Development Site Support

We have supported a hotel member adjacent to an ongoing major development site. While the overall development is welcomed, there are understandably operational challenges to be met. CityCo has worked with private and public partners to provide the hotel with direct road closure notifications, organised stakeholder meetings and supported on other issues such as jetwashing and signposting.

#### Phone Boxes

Many CityCo members experience issues with phone boxes around their businesses. The route to resolving environmental and anti-social issues isn't simple. Operators have a duty to maintain the appearances, functionality and cleanliness of each box but this is rarely done. To address we have mapped ownership and monitor them. Whilst government has indicated that it will review the status of planning regulations, currently phone boxes fall under permitted development. We therefore monitor applications on behalf of our members.

## **Corporate Events**

CityCo's networking events are an opportunity to meet with other CityCo members, tour the latest developments, share best practice and hear from inspiring speakers from across the UK.

Our main set of events are CitySessions hosted by our team of leading journalists. We also run City Tours, CityBriefings, an Annual Members Lunch, Annual Property Dinner and The PA Network evening series.

Still new to our programme is the Manchester F&B Network that offers a forum for people working in food and beverage to join-in conversations with peers. All event speakers are Manchester operators and we aim to provide practical information with an operational focus.

We've looked at Manchester's radical history and the dates that made the city what it is today; we've heard from the Leader of Manchester City Council, Sir Richard Leese and we've provided a number of platforms for Transport for Greater Manchester to share vital travel and road development news to members.

We also explored the subject of ethical retail and asked what we can all do to be more responsible; echoed by an F&B Network discussion about sustainability in the restaurant industry. Tour events took us for sneak previews of Mayfield with U+I, Manchester Cathedral's West Tower and NOMA's Hanover Development.



#### **CitySessions**

Panel debates on the hot topics that are affecting Manchester and Salford

#### **CityTours**

A chance to see behind-the-scenes of the latest property developments

#### **Annual Members Lunch**

An exclusive cross-sector networking opportunity

#### **Annual Property Dinner**

An opportunity for sector-led discussions

#### The PA Network

An opportunity for members to showcase corporate hospitality to the city's top event-bookers

#### Manchester F&B Network

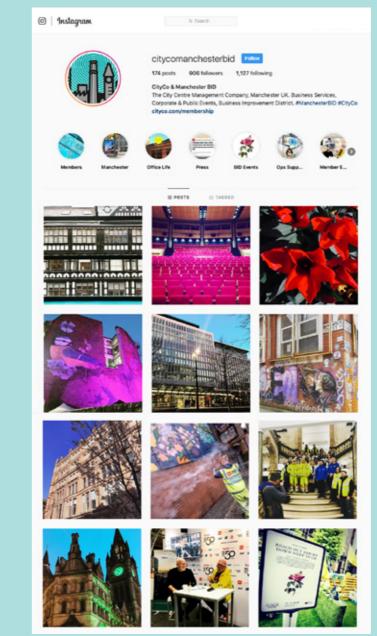
Bringing together food and drink operators



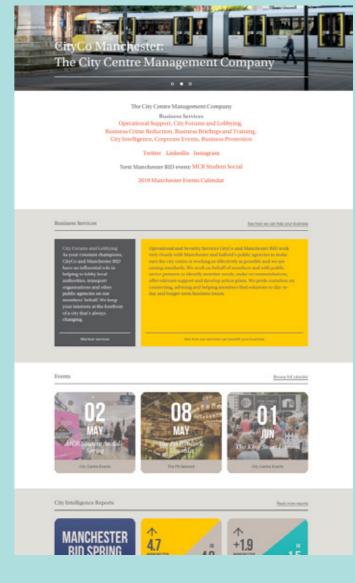


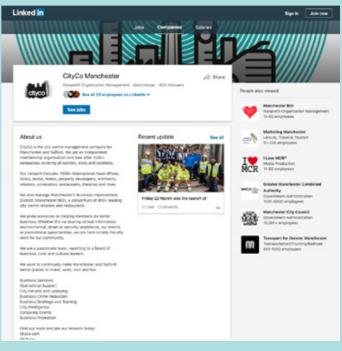
## **Business Promotion**

We continue to share city and CityCo news, resources, services information and how to join or participate in activities on our website cityco.com, Twitter, LinkedIn and Instagram. Do keep an eye on all of our channels to stay in the loop.



## cityco.com • @cityco • CityCoManchester • CityCoManchesterBID





#### **Manchester BID Second Term**

Following the successful renewal of Manchester's Business Improvement District in 2017, from last April the CityCo team has supported the launch of the second term. Manchester BID is run by CityCo, bringing together 400 retailers and restaurants across the central shopping district.

The BID's second Business Plan from 2018-2023 continues to develop and market public events and festivals that attract footfall to the central retail shopping area; aims to increase the profile of the city through promotional partnerships; ensures there is a lobbying voice for retail with the public sector and aims to increase environmental standards through operational services.

77% voted in favour of the 2018-2023 BID

£6<sub>million</sub> will be invested in the heart of Manchester



#### **Chinese New Year**

**February.** CityCo and the BID have worked in partnership with Manchester City Council and the Federation of Chinese Associations of Manchester (FCAM) to celebrate Chinese New Year for the last six years. In 2019, we followed the Year of the Horse, Ram, Monkey, Rooster and Dog with a campaign for the Year of the Pig, designed by internationally-renowned illustrator Stan Chow.

The BID's incredible giant art installation 'Piglet' by artist Alex Rinsler took-up residence in St Ann's Square alongside four days of food, fortune, fireworks and fun from Albert Square to Manchester Arndale.

£1.77*m*worth of press and marketing coverage across 196 titles

200,000
people enjoyed the celebrations









## **Halloween In The City**

**October.** Halloween has been celebrated by the BID for three years now and the 2018 event took the festival to monster proportions. The event is now a city-wide takeover with family events on the streets, in the shops and at leisure and cultural venues.

We marked the arrival of Halloween with green-lit buildings and a trail of super-sized creatures on the rooftops of Mayfield, Manchester Arndale, House of Fraser, 35 Dale Street, Piccadilly Place, Manchester Hall, Debenhams, M&S and Afflecks. The BID also hosted a Trick or Treat Trail, giant skeleton parade and children's storytelling with CBeebies.

£1m worth of national press coverage across 136 titles

Footfall up
+15%
2018 vs 2017 in the BID area

## The School of CityCo

Looking to the year ahead, we are launching a programme of operational workshops based on our learnings around Manchester and Salford city centres.

#### Gold Level: Resilience tabletop exercise

Working on a particular site, building, or area we can act as a critical friend to test the ability to react to major events such as terrorism, flood or major power outages. How do your current evacuation plans stand-up? How does business continuity-planning work?

## **Workshops**

#### 360 Degree Placemaking

Best practice around how to attract footfall and revenue when developing a new area or a piece of public realm, while dealing with the social issues we face in the 21st Century.

#### **Urban Resilience**

Best practice around how a business plan can cover elements to strengthen resilience. From reaction to major events (evacuation and continuity) to addressing ongoing social concerns such as litter and anti-social behaviour.

#### **Rough Sleeping**

Best practice around tackling rough sleeping and associated issues (such as spice addiction) based on the experience of The Manchester Homeless Partnership and businesses working together with the public sector. What are right messages? How can your business affect real change?

#### **Urban Explorers**

Best practice around recognising the problem of rooftopping or trespassing, and how to mitigate against the risk. A risk that could see could see landlords liable for any accidents that might take place.

#### **Counter-Terrorism**

Best practice around how to apply national counter-terrorism guidelines to local businesses and premises. How to plan and prepare, link-in with police and emergency services and deliver post-event communications.

## **Event Strategy, Creation** and Management

Best practice around how to run a major events programme that attracts thousands of visitors and national press coverage. Event strategy, the power of public/private partnerships and on-the-day event management.

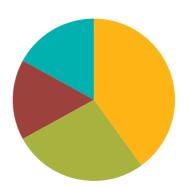
All workshops are open to members free of charge, and to other private partners, landlords, building managers and public realm practitioners for a fee.

Get in touch for more information: **operations@cityco.com** 



## 2018/19 CityCo Finances

#### Total Income



- Member Contributions
- Manchester City Council Contribution
- BCRP Member Contributions
- Earned Income

Total Income £784,891

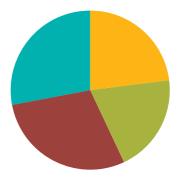
Member Contributions £317,168 – 40%

*Manchester City Council Contributions* £210,000 – 27%

BCRP Member Contributions £131,879 – 17%

*Earned Income* £125,845 – 16%

#### Total Costs



- Operations support and staffing
- Membership support and staffing
- Overheads
- BCRP Licences, system support and staffing

Total Costs £769,302

Operations support and staffing £176,210 – 23%

Membership support and staffing £218,226 – 28%

Overheads £222,565 – 29%

BCRP licences, system support, staffing £156,301 – 20%

#### CityCo Board

#### Chair

**Kate Vokes**Director of Culture,
Bruntwood



#### Deputy Chair

**Councillor Pat Karney** Manchester City Council

#### Directors

#### **David Allinson**

General Manager, Manchester Arndale

#### **Paul Dennett**

Mayor of Salford, Salford City Council

#### **Sir Richard Leese**

Leader, Manchester City Council

#### **Jim Taylor (Alternate Director)**

Salford City Director, Salford City Council



## Talk to us

CityCo staff work across six teams: Operational Services, Business Crime, Membership Services, Marketing, Manchester BID and Finance. We're here to help, so do get in touch and make sure you're making the most of your CityCo membership.

cityco.com members@cityco.com 0161 838 3250

